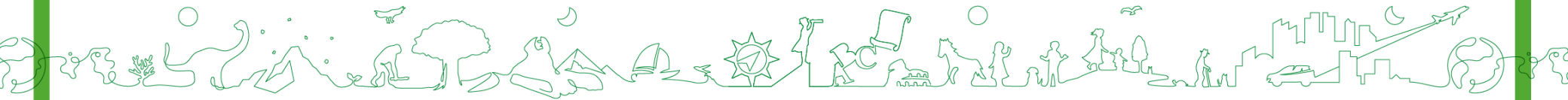


JARVIS Animal Medical Center Tokyo

Monthly KPI

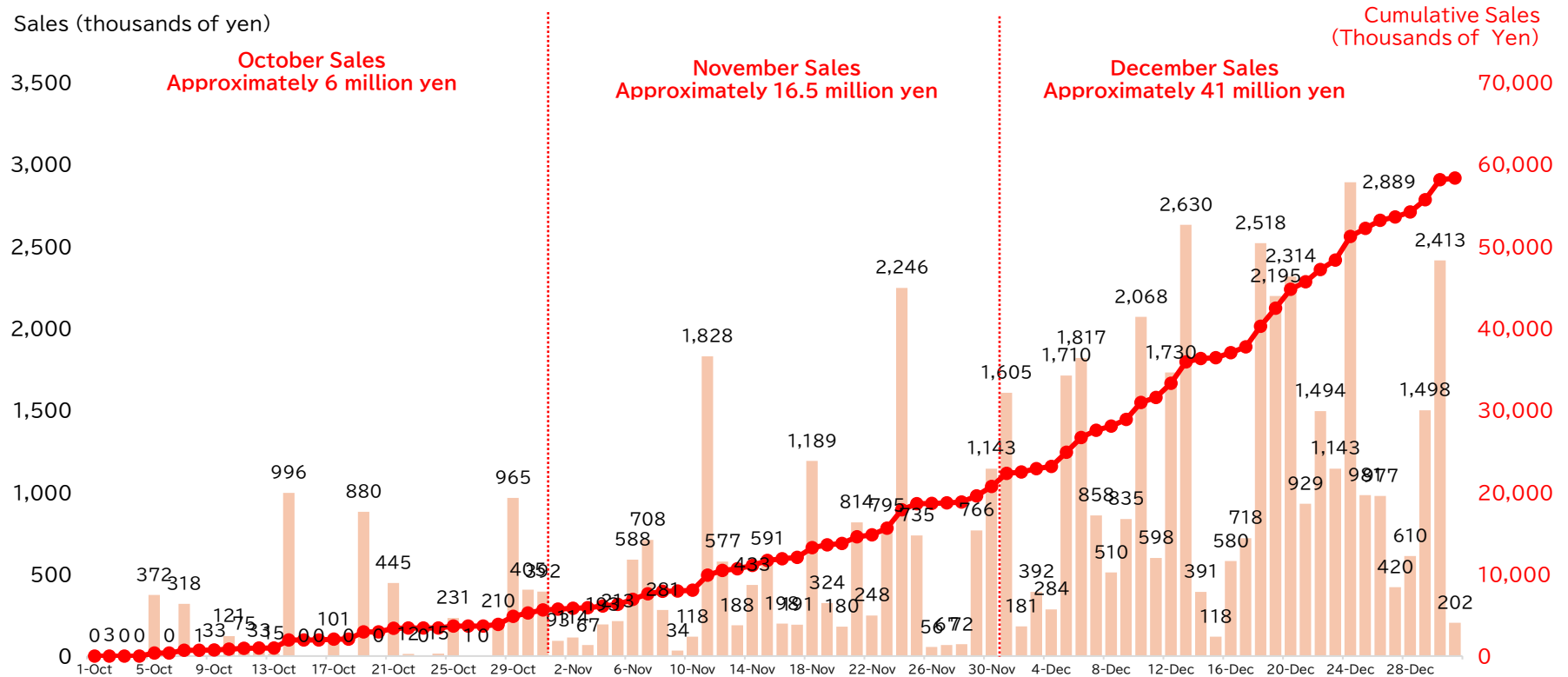
(December 2025)



1. Core KPIs

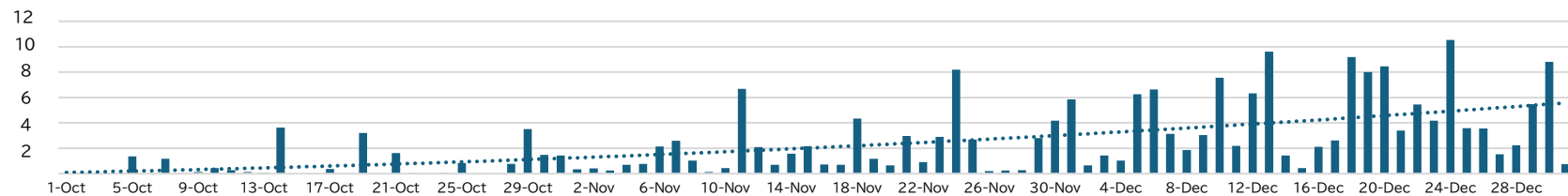


(1) Daily Medical Revenue Status



(億円)

Annual sales basis



1. Core KPIs

(2) Number of patient visits (Daily)

(Cases)

25

20

15

10

5

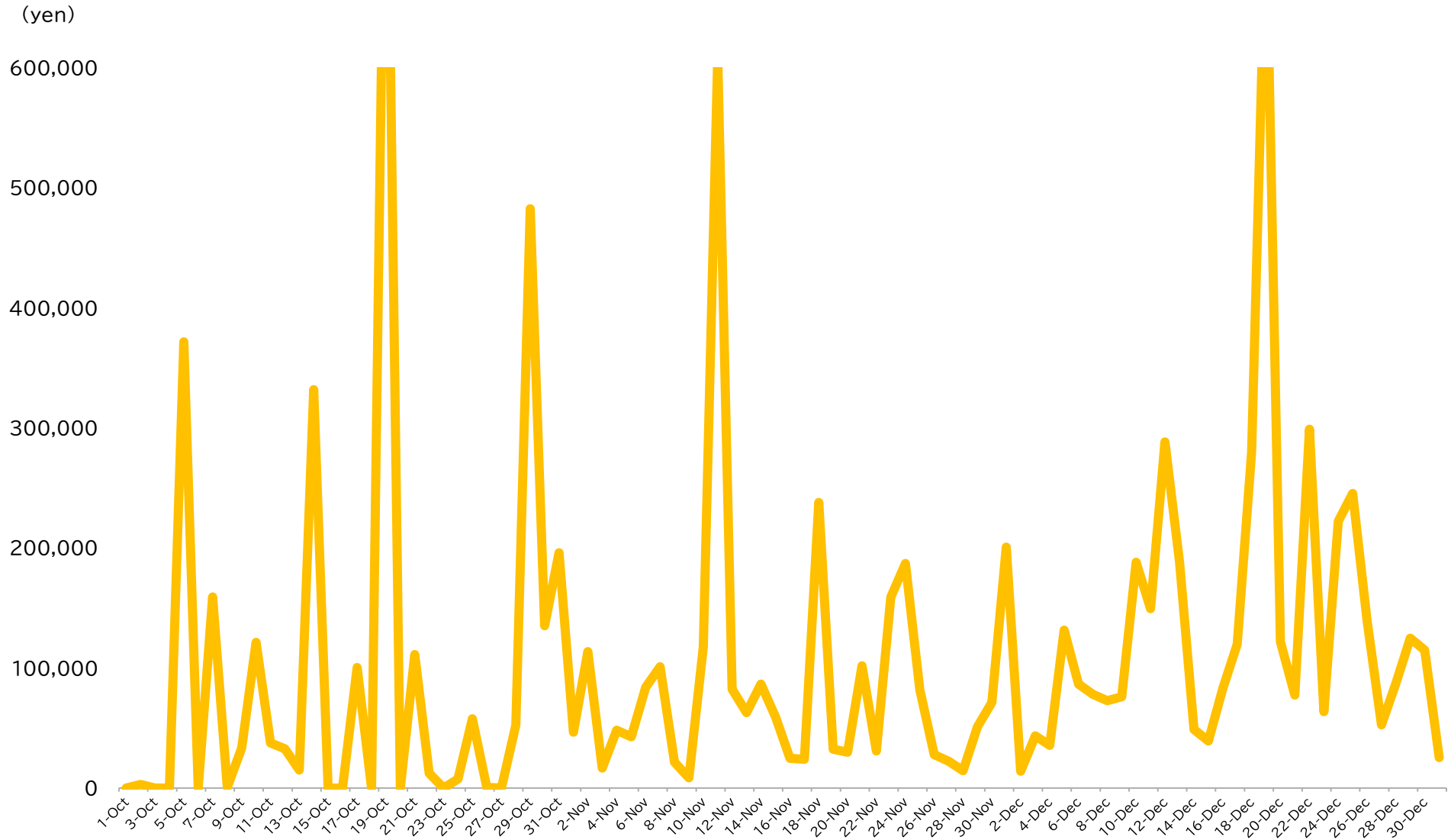
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1-Oct 3-Oct 5-Oct 7-Oct 9-Oct 11-Oct 13-Oct 15-Oct 17-Oct 19-Oct 21-Oct 23-Oct 25-Oct 27-Oct 29-Oct 31-Oct 2-Nov 4-Nov 6-Nov 8-Nov 10-Nov 12-Nov 14-Nov 16-Nov 18-Nov 20-Nov 22-Nov 24-Nov 26-Nov 28-Nov 30-Nov 2-Dec 4-Dec 6-Dec 8-Dec 10-Dec 12-Dec 14-Dec 16-Dec 18-Dec 20-Dec 22-Dec 24-Dec 26-Dec 28-Dec 30-Dec

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1. Core KPIs

(3) Average Medical Fee (Daily)

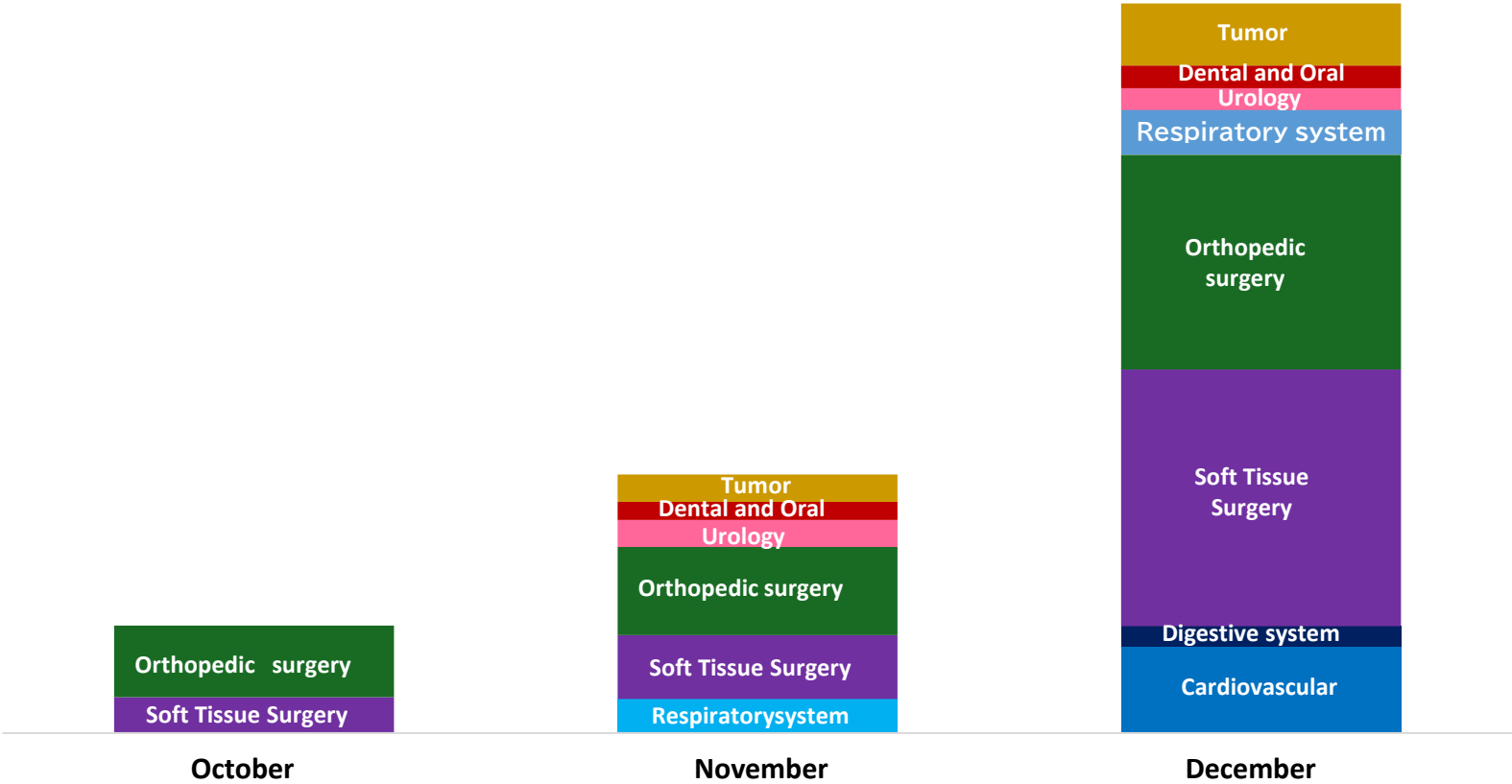


2. Detailed Analysis



(1) By Medical Specialty (Monthly)

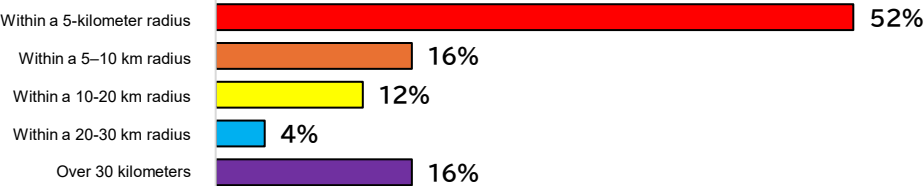
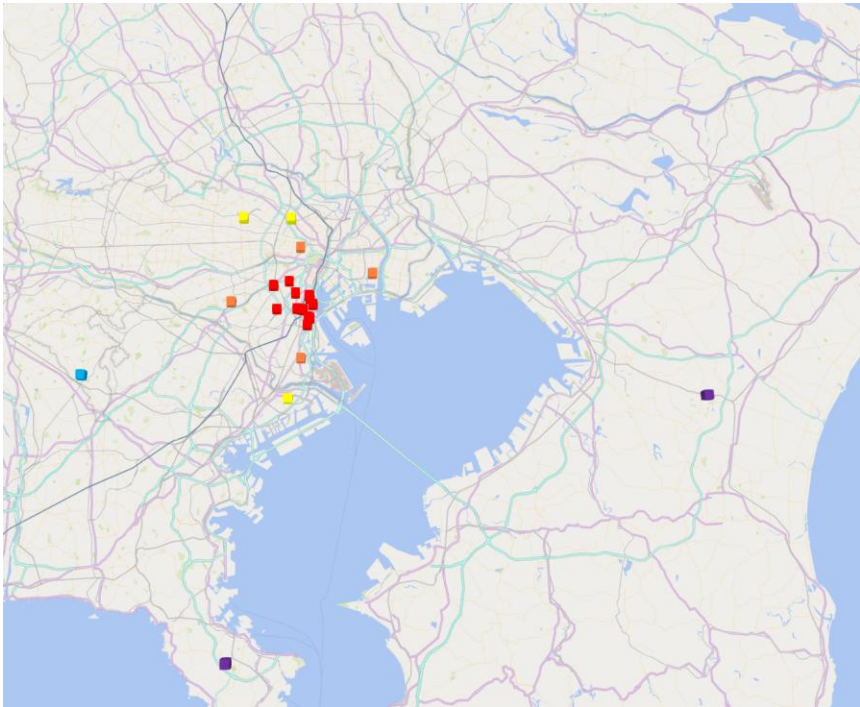
Breakdown of Surgical Revenue (Fiscal Year 2025)



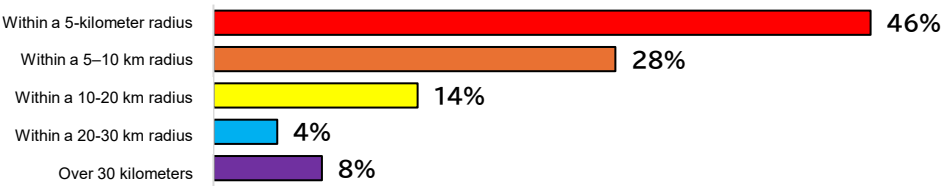
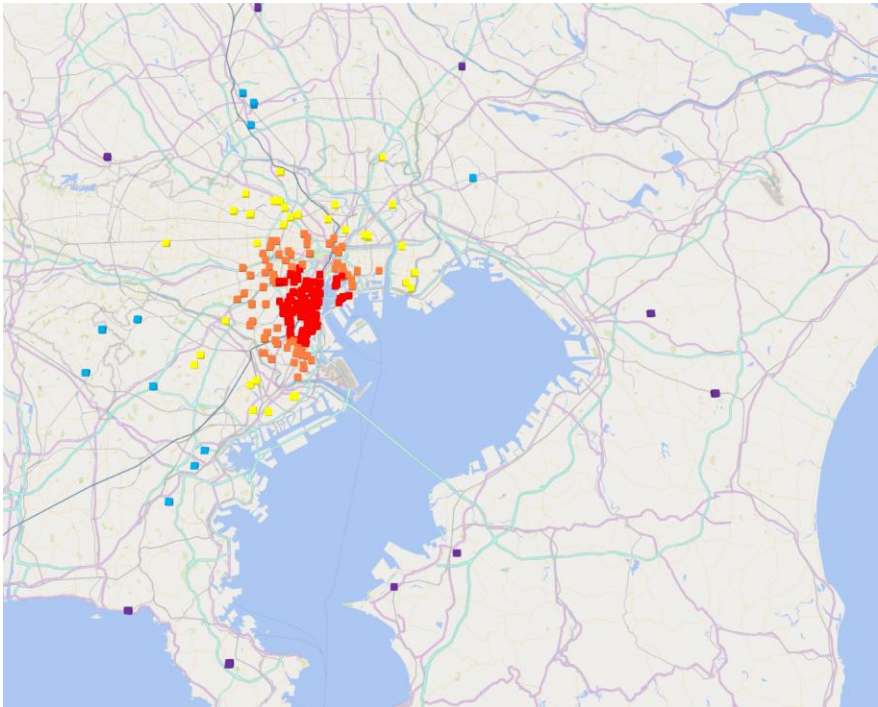
2. Detailed Analysis

(2) Regional Breakdown of Patients

As of October 31, 2025



As of December 31, 2025



3. Number of Affiliated Hospitals Trend (Advanced Medical Care Affiliated Hospital)

